### THE CMO GROUP



# Program Overview

Forrester Leadership Boards are exclusive peer groups for exchanging best and next practices to win in a disruptive marketplace.

- Prepare for rapid change. Our powerful networks help you anticipate how technology change impacts your customers and business.
- Increase confidence in your decisions. Dedicated advisors connect you one-on-one with peers who share your experience.
- > Improve your effectiveness. Exclusive content equips you to improve your programs and results.

The CMO Group comprises approximately 50 members.

## **Top Member Challenges**

Members' challenges drive The CMO Group agenda throughout the year. Popular challenges include:

- What are the cross functional roles and responsibilities critical to my marketing organization of the future?
- What are best practices for leading culture change and transformation?
- How do I best evaluate true marketing ROI, given the interconnected customer experience and engagement across channels and touch points?
- How are other CMOs assessing their team's current marketing technology tools and assets, and partnering with the CIOs and others across the organization to design a holistic technology solution for the future?
- What are the opportunities for leveraging data to experiment with more agile, adaptive marketing techniques

#### HOW THE CMO GROUP CAN HELP

The CMO Group program overview is created and updated based on the needs of our members and includes a variety of meetings and deliverables. We support our members through:

**Facilitated problem-solving with your peers.** As a member of The CMO Group, you are part of a trusted global community of CMO leaders. Forrester proactively organizes and facilitates ongoing in-person and virtual events as well as one-to-one member exchanges designed to tackle your most pressing challenges.



- **Exclusive content.** Members benefit from several unique deliverables, including a customized maturity model, case studies, and benchmarking reports. These deliverables are exclusive to members.
- A dedicated advisor for personalized support. Each member of The CMO Group works with a dedicated advisor who will partner with you to create a plan to address your key objectives and challenges and to ensure that you most effectively utilize your CMO Group resources.

#### **SAMPLE EVENTS CALENDAR 2015**

All topics listed below will be virtual events unless indicated as an "In-Person" event.

#### Q1

| January                                  |                                       | February                                  | March   |  |
|--|---------------------------------------|---|---|--|
| 2  | 0 2015 Program Kickoff & Goal Sharing | 11 Approaches For Assessing Marketing ROI | 24 The New Roles Powering Your Marketing Organization |  |
| Ongoing advisor, peer, and analyst calls |                                       | Ongoing advisor, peer, and analyst calls  | Ongoing advisor, peer, and analyst calls              |  |

#### Q2

| April                                    |  | May                                      |  | June  |  |
|--|--|--|--|---|--|
| 13                                       | In-person: Member Meeting -<br>Achieving Connected Customer<br>Experiences, New York | 18 Content Marketing: Lessons<br>Learned |  | Data & Analytics: Your Favorite New Ways For Engaging Customers |  |
| 14                                       | Forum for Marketing Leaders:<br>Connect, Engage, Deliver, New<br>York                |  |  |   |  |
| 30                                       | Spring Member Meeting<br>Highlights  |  |  |   |  |
| Ongoing advisor, peer, and analyst calls |  | Ongoing advisor, peer, and analyst calls |  | Ongoing advisor, peer, and analyst calls                        |  |

#### Q3

| July                                     |                         | August                                   |  | September                                |  |
|--|-------------------------|--|--|--|--|
| 14                                       | CMO Group Summer Series | 3  | In-person: Regional Meeting-<br>Leading Culture Change,<br>Chicago | 15                                       | Preparing Your 2016 Strategy<br>Presentations To Your CEO &<br>Board |
|  |                         | 18                                       | CMO Group Summer Series  |  |  |
| Ongoing advisor, peer, and analyst calls |                         | Ongoing advisor, peer, and analyst calls |  | Ongoing advisor, peer, and analyst calls |  |

#### Q4

| October                                  |   | November |   | December |   |
|--|---|----------|---|----------|---|
| 5  | In-person: Member Meeting-<br>Fueling Marketing Innovation<br>With Technology, Scottsdale | 17       | What's A Great CMO-CFO<br>Relationship Look Like In 2015? | 15       | Year In Review: Your Single<br>Greatest Success Of 2015 |
| 6  | Forum for CIOs and CMOs:<br>Partnering For Customer<br>Obsession, Scottsdale              |          |   |          |   |
| 21                                       | Fall Member Meeting Highlights  |          |   |          |   |
| Ongoing advisor, peer, and analyst calls |   | Ongoi    | ng advisor, peer, and analyst calls                       | Ongoing  | g advisor, peer, and analyst calls                      |

<sup>\*</sup>Subject to change prior to distribution of final event invite.

